

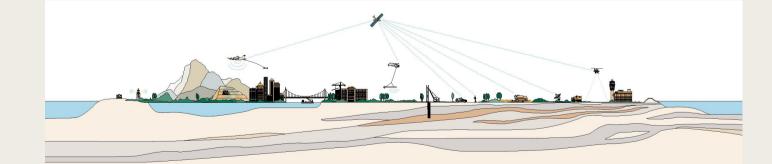




March. 2004

Presentation by

Ir. Hans Visser Technical Manager & Business development







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INTRODUCTION **ACTIVITIES MEETING THE CHALLENGE OF NATURE** STRATEGY PERFORMANCE March 2004 A GENERAL INTRODUCTION TO FUGRO INTRODUCTION TO OMNISTAR\SKYFIX APPENDIX HP NTRIP 00



INTRODUCTION

INTRODUCTION	INTRODUCTION
ACTIVITIES	activities
STRATEGY	global network
PERFORMANCE	management
APPENDIX	history

ACTIVITIES



 collecting, processing and interpreting <u>data</u> related to the surface and subsurface of the earth and the seabed and of the man-made structures built upon it

- <u>advising</u> on soil conditions, construction and infrastructure operations
 - providing supplementary <u>specialist</u>
 <u>services</u> such as precise positioning
 services, (design) advice, materials
 testing, geographic and other
 information systems, environmental
 services, materials' surveys, reservoir
 engineering
- operating at sea, along the coast, on land and from the air

ACTIVITIES

STRATEGY

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GLOBAL NETWORK

9,000 employees in 200 offices in 50 countries INTRODUCTION È ACTIVITIES STRATEGY PERFORMANCE APPENDIX

GLOBAL SPREAD





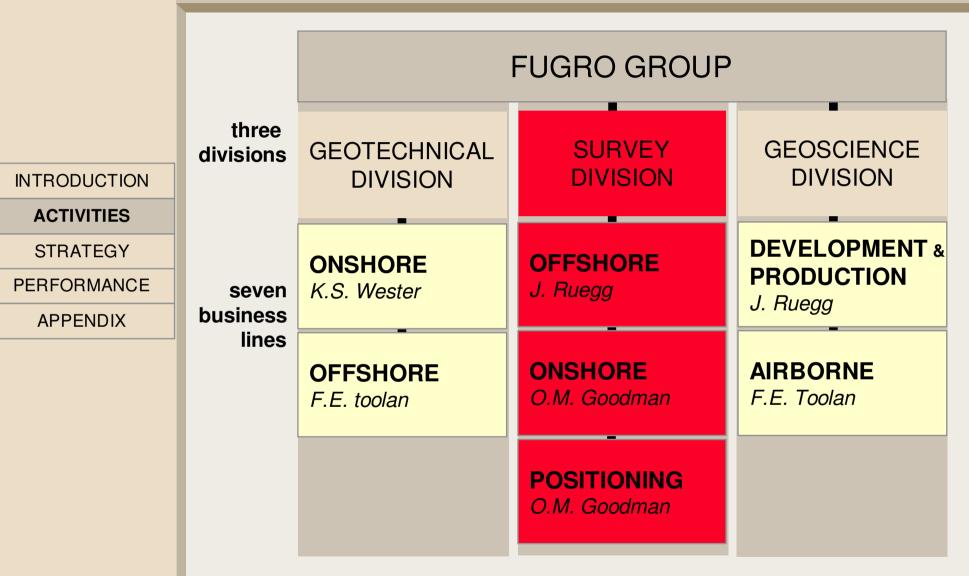




	1962	foundation of "Ingenieursbureau voor <u>FU</u> nderingstechniek en <u>GRO</u> ndmechanica Fugro"			
	1987	acquisition of McClelland Engineers, Inc. (offshore geotechnical)			
INTRODUCTION	1991	acquisition of John E. Chance & Associates, Inc. (offshore survey) (Including Satellite network)			
ACTIVITIES		Survey) (Including Satellite network)			
STRATEGY	1992	7 April flotation on the Amsterdam Stock exchange at EUR 17.24			
PERFORMANCE		EUR 17.24			
APPENDIX	end 1999 /early 2000	acquisition of several airborne companies (airborne surveys)			
	2001	issue of 1,260,000 new ordinary shares at EUR 66.85, introduction of geosciences division			
	2003	Bought Thales Geosolutions (Formerly Racal Survey) 2000 people 25%			

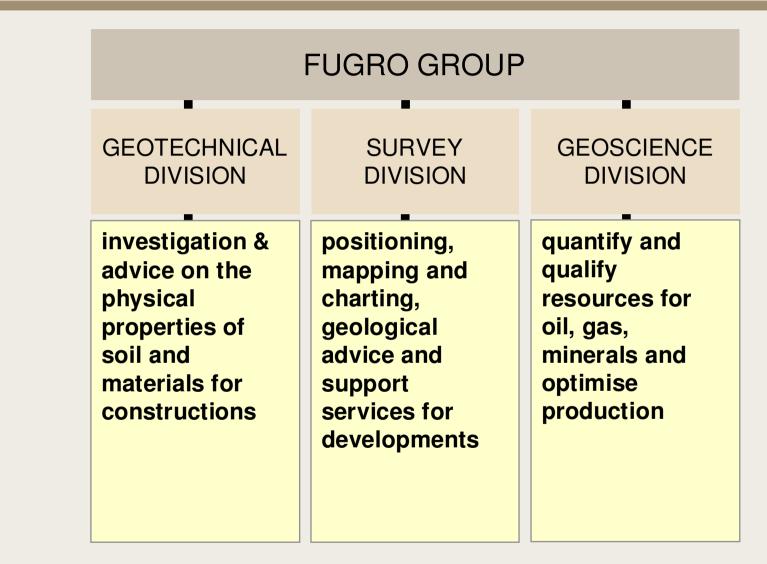






ACTIVITIES





ACTIVITIES

STRATEGY

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TUGRO

Applications

Vliegtuig volgen en monitoren



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TUGRO

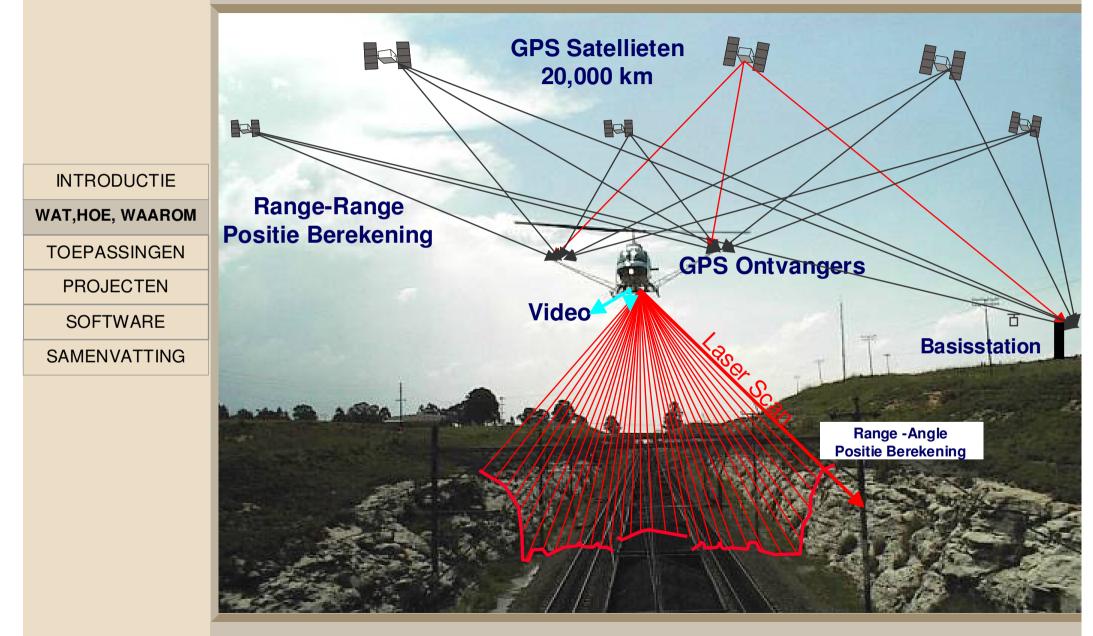
Accurate positioning offshore



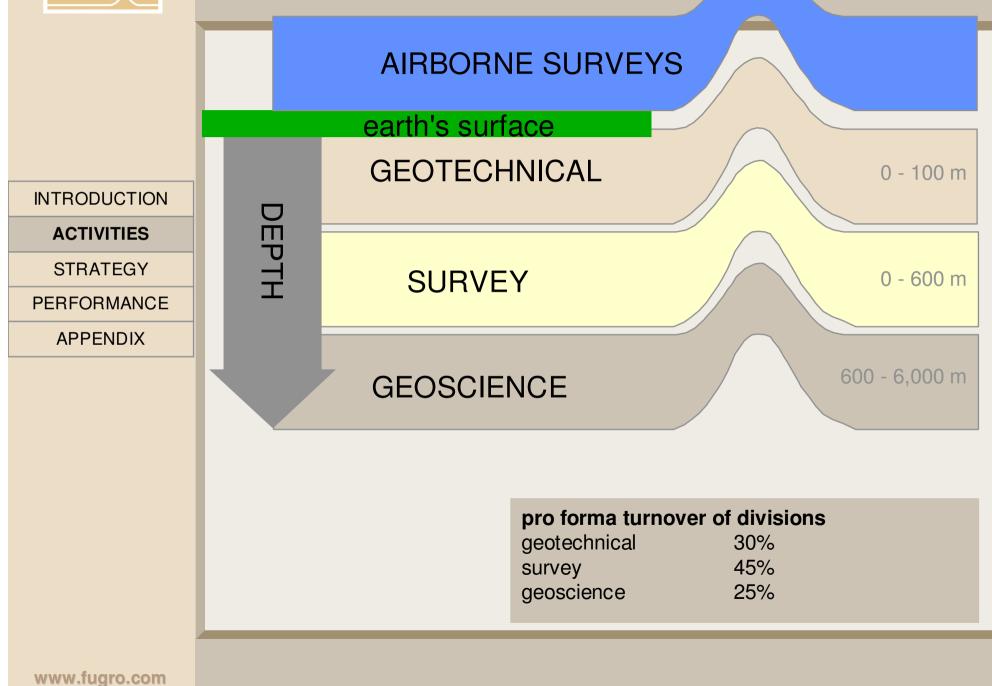




FLI-MAP









SURVEY MARKETS

	major clients	markets	market position	
offshore	oil & gas companies telecommunicati on companies	global market	strong	
onshore	government, industry and construction contractors	local/regional markets	strong regional position, varying per country/region	
positioning	agriculture, mining	global market	strong position in niches	
turnover	xxx%	percentage of total		
operating result	xxx%	amount, based on 2000		
invested capital	xxx%		results	

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SURVEY SERVICES

OFFSHORE SURVEY

ACTIVITIES

- geophysical and site surveys related to the positioning of drilling platforms;
- route surveys for pipelines and underwater cables;
- positioning services above water (Starfix) and underwater (acoustic);
- management of construction projects at sea generally using dynamic positioned (DP) vessels and ROVs (Remote Operated Vehicles - unmanned underwater vehicles);
- annual inspections of pipelines;
- oceanography;



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SURVEY SERVICES

ONSHORE SURVEY

ACTIVITIES

- mapping;
- applications of geographical information systems;
- photogrammetry;
- geographic registration (FLI-MAP)



POSITIONING

ACTIVITIES

- provide world-wide (decimetre) precise positioning maintenance of the infrastructure of the Group's satellite positioning system;
- promoting and developing Fugro's OmniSTAR (for agriculture, mineral exploitation and collection of GIS data, etc.) and SeaSTAR (for the general maritime market such as commercial shipping, ferries and fishing boats, etc.) services;
- supporting professional users on land, at sea and in the air

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INTRODUCTION ACTIVITIES STRATEGY

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strong autonomous growth

• <u>acquisitions</u> to accelerate growth and develop new niches, identify and develop new niche markets/third leg

STRATEGY

- <u>balanced activities</u> ±50% oil & gas - ±50% other ±50% onshore - ±50% offshore maintain variation in market dominance and growth markets
- lead technical innovation (market led)
- (niche) <u>market leader</u> in local, regional or global markets, leverage advantage of size/scale
- optimize synergy and internal <u>cooperation</u>, integrate services, work cost efficiently
- cooperate with clients, emphasis on health and safety, providing high quality services and products





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Fugro can benefit from investments in:

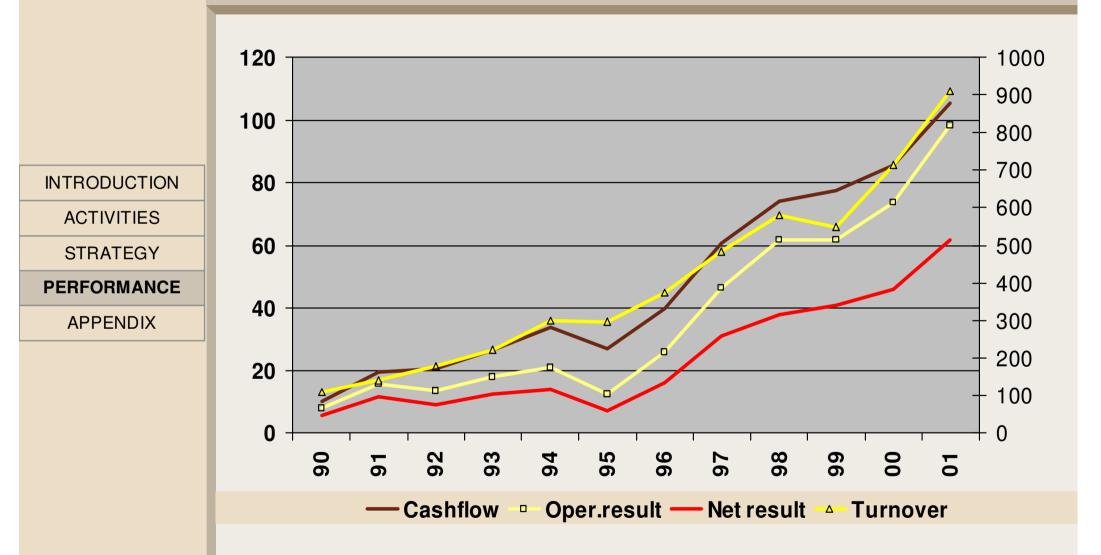
- oil & gas activities (deep water)
- other offshore markets
- construction/infrastructure (local markets)
- minerals exploration

Other drivers:

- increased positioning applications (high precision)
- growth of asset management systems (FLIMAP)
- cross-selling of services

Fugro grows autonomously by strengthening its activities and extending its services and geographic presence

HISTORICAL PERFORMANCE



cash flow + oper. Res. + net res. left scale/turnover right scale in € million

www.fugro.com

JERO

KEY FIGURES



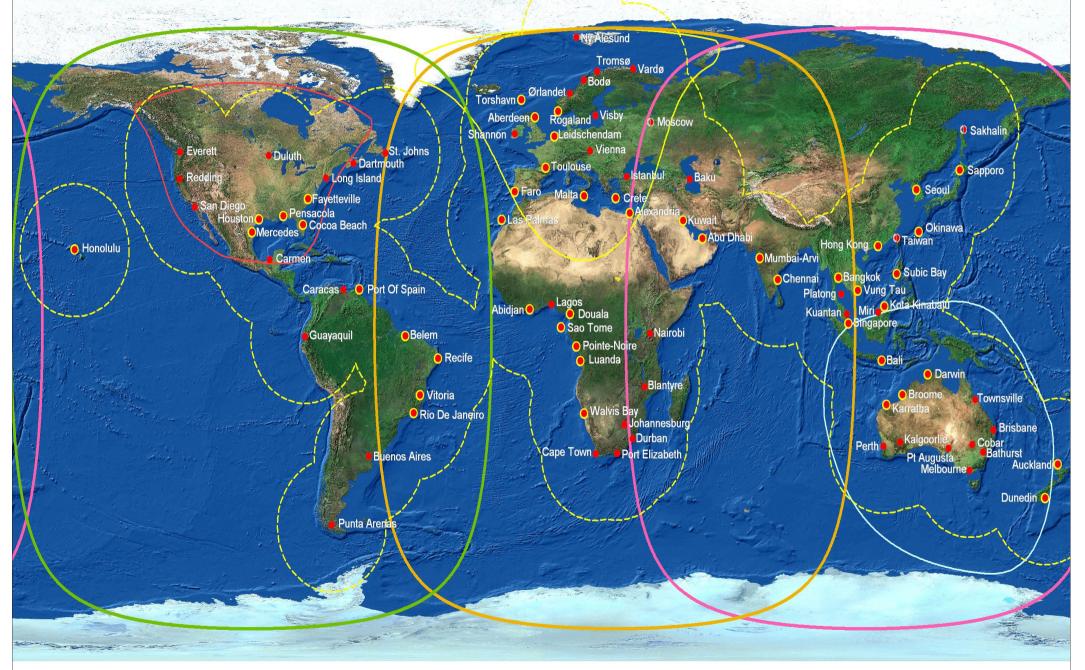
	Result (x € million) *	2003	%	2002
	Turnover	850.0	27.6%	€ 930.0
	NROS	578.1	24.9%	462.7
INTRODUCTION	Operational result	98.5	33.6%	73.7
	Cashflow	105.3	23.0%	85.6
ACTIVITIES	Net result	61.7	34.1%	46.0
STRATEGY	Balanstotaal	814.8	71.6%	474.7
PERFORMANCE	Group equity	247.6	136.4%	104.7
APPENDIX				
	Solvancy	30.0%		22.2%
	Solvancy (incl. convertible bond)	42.3%		43.2%
	Return on equity	35.7%		42.7%
	Return on total capital	16.0%		19.1%



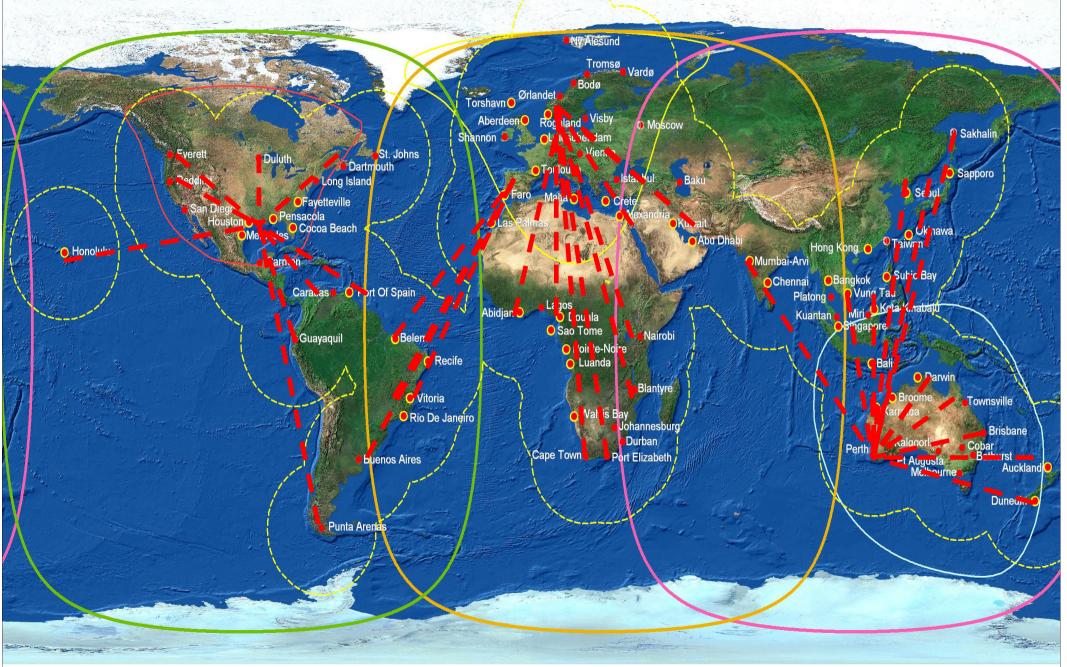
OMNISTAR

Positioning by satellite

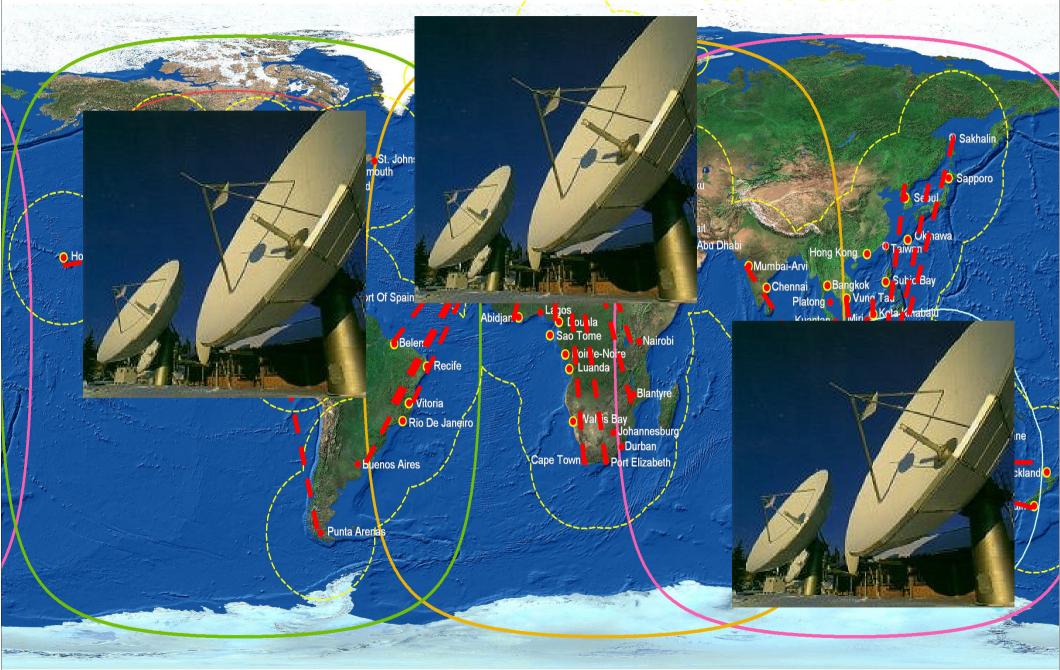
OmniSTAR coverage



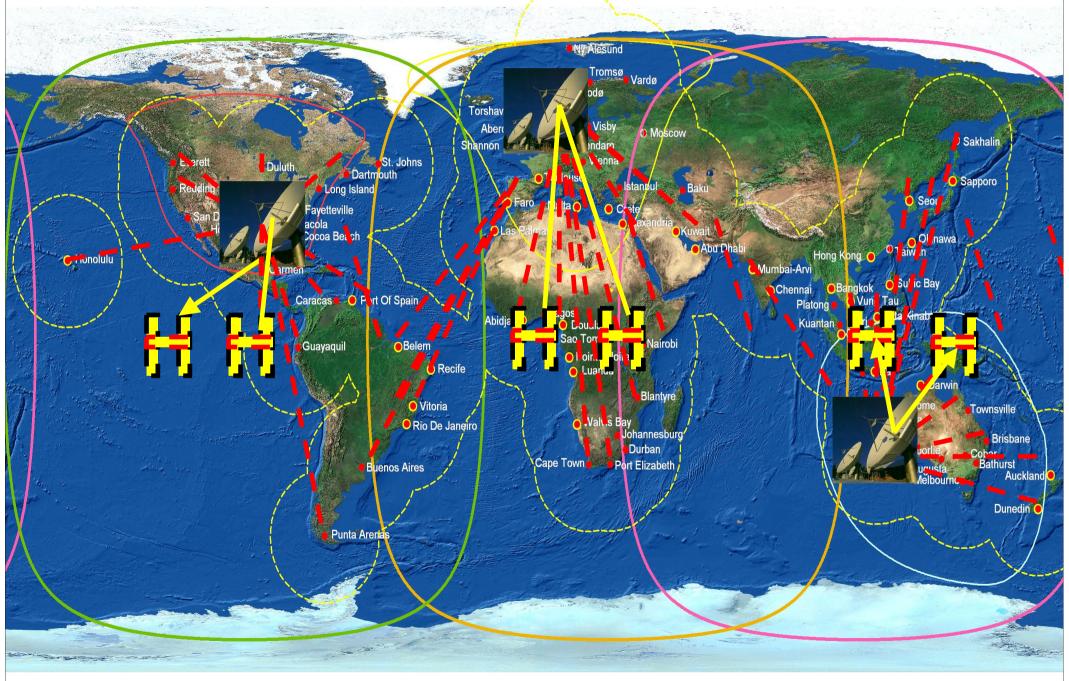
Data verzamelen



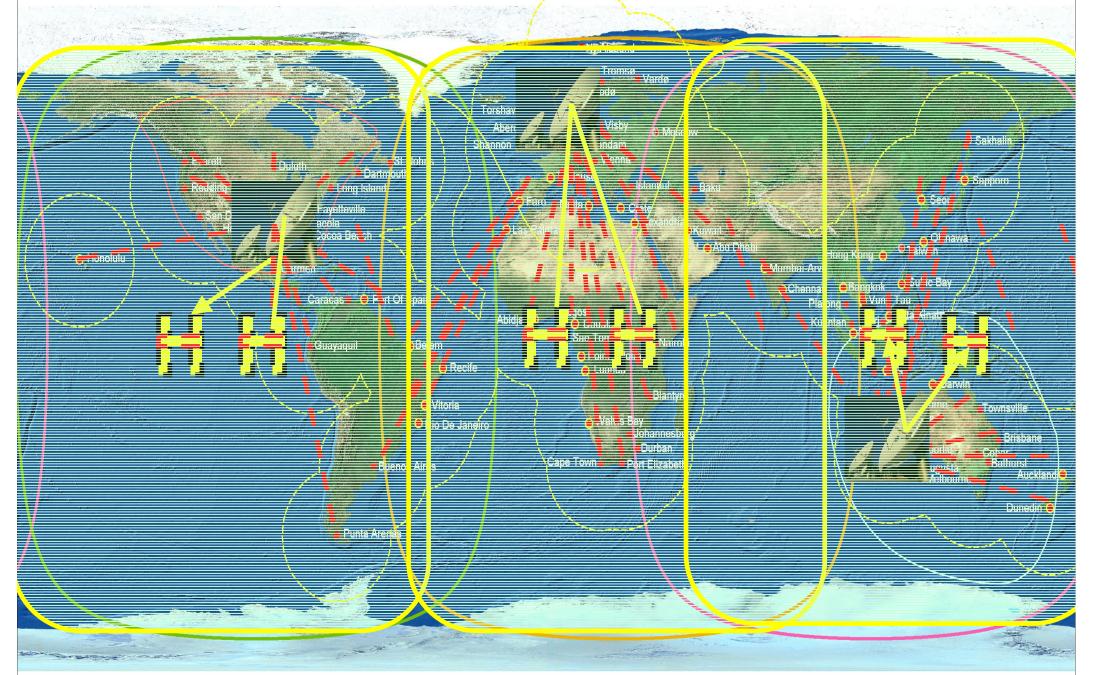




Naar Geo-satelliet

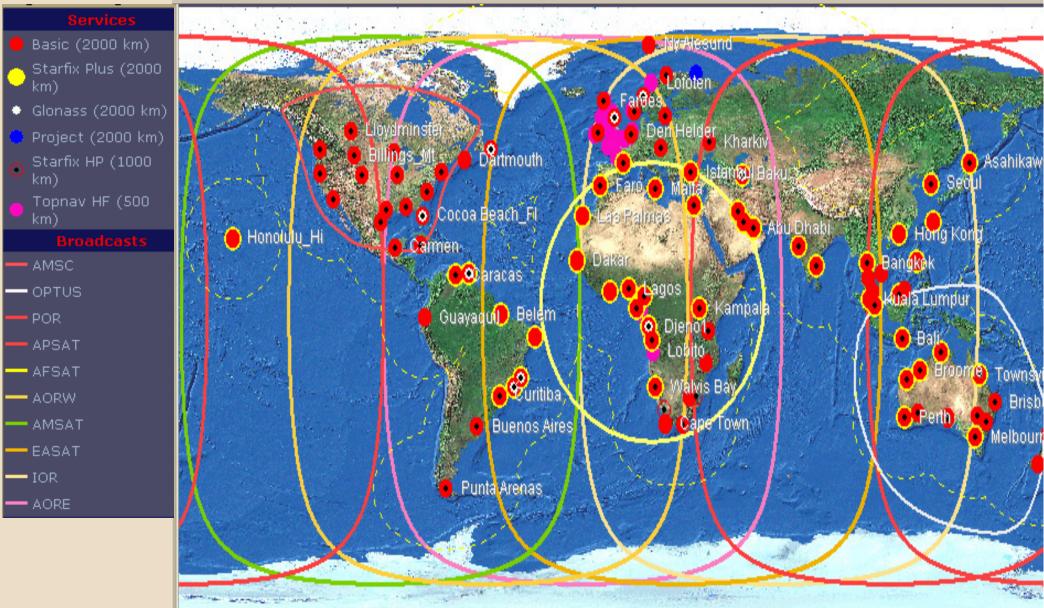


Naar Geo-satelliet





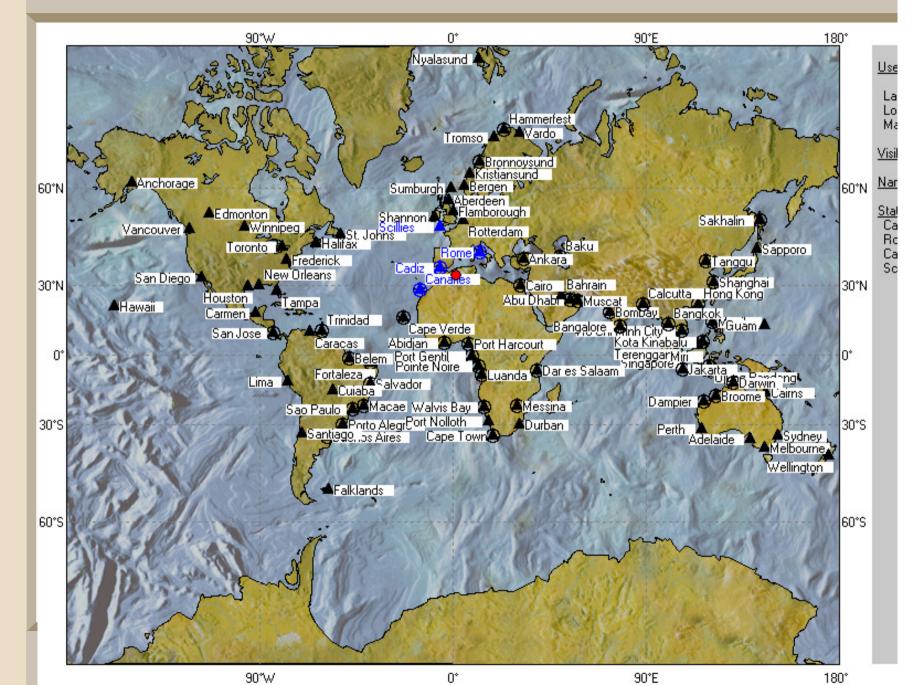
Omnistar current network



www.surveyplanner.com



Fugro Skyfix(Landstar) current Network





Network Solution using Virtual Base Station (VRS) L1 data only Better than 1 Meter 2DRMS in Europe Generation of RTCM from Network data

Implemented in GPS receivers Trimble Ag132, Ag114,Pro-Xrs,Pathfinder Power,AG252 CSI LGBXI/II, DGPSMAX, Novatel Propak LB Sokkia Raven (Starlink)

REFERENCE STATIONS





HP **APPLICATIONS** AM CONTACT US

VBS

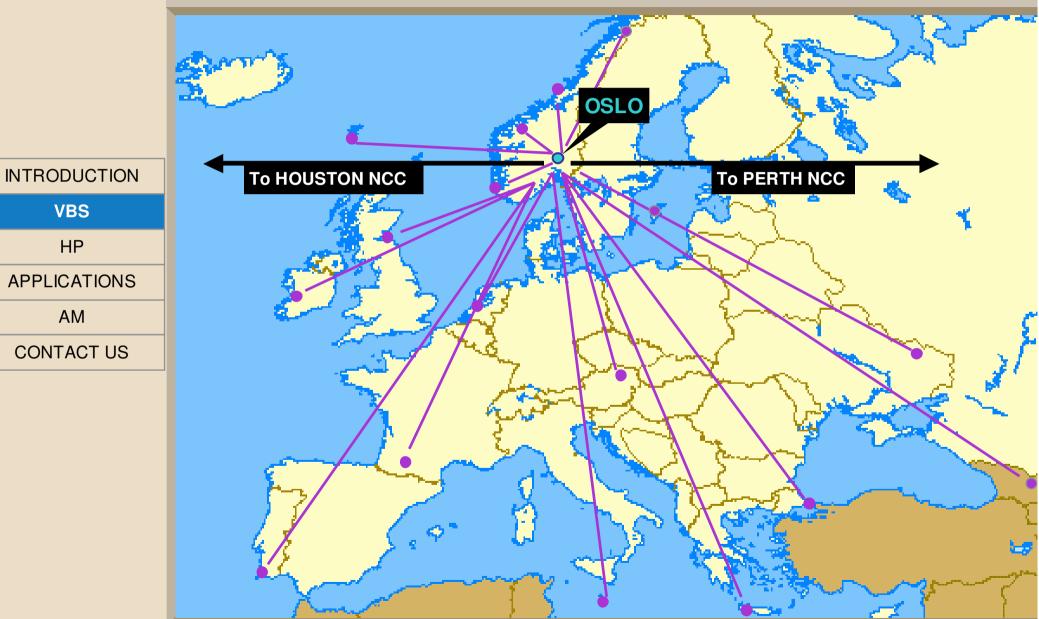
DATA CENTRE AND NCC LINKS



VBS

ΗP

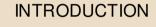
AM





NETWORK CONTROL CENTRE (NCC)





VBS

ΗP

APPLICATIONS

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VBS MARKETS & APPLICATIONS



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INTRODUCTION

VBS

HP

APPLICATIONS

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- Data acquisition
- Geological survey
- Asset tracking
- Railway maintenance
- Environmental monitoring











INTRODUCTION

VBS

HP

APPLICATIONS

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AGRICULTURE: Precision Farming

- Yield monitoring
- Soil sampling
- Site specific applications
- Aerial spraying
- Seed drilling
- Fertilizing











INTRODUCTION

VBS

HP

APPLICATIONS

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AERIAL APPLICATIONS

- Photogrammetry
- Altimetry
- Drones
- Search & Rescue
- Avionics testing











HP MARKETS & APPLICATIONS

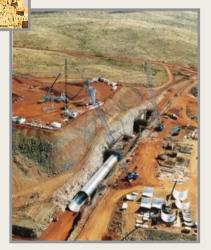


GIS/SURVEY



- General survey
- Cadastral surveys
- Roads maintenance
- Engineering projects
- Trenching
- Relocation of hidden valves
- Rail maintenance
- Archaeology/ Ancient monuments
- Pipeline inspection
- Cable laying

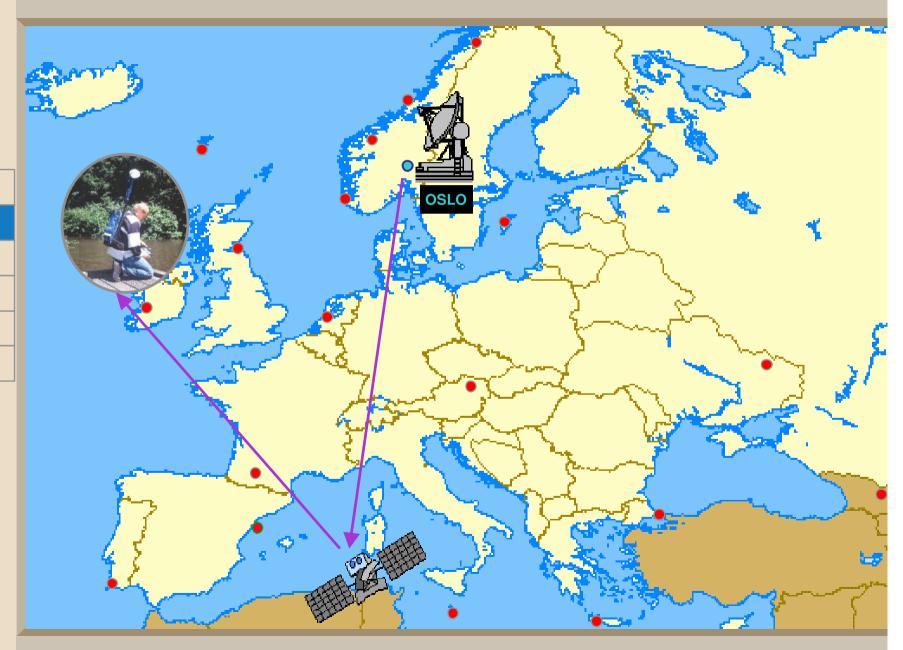












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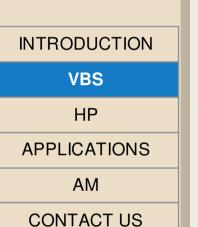








OMNISTAR VBS COMPATIBLE HARDWARE









Network Solution L1/L2 data Broadcast Iono free correction data Estimate troposphere Use precise satellite clocks and orbits Convergence time 25 minutes to 30 cm accuracy Convergence to 5-6 cm standard deviation steady state In Network Solved Loss of Lock through fast re-initialisation Implemented in GPS receivers Novatel Propak LB Release begin 2003 Release Feb 2004 Trimble (Ag252) Beeline (Integrated with INS) Raven (Trueline)



ITRF 00 (Datum now)

every time reference station has moved update coordinate!

USA VBS was based on NAD'83 but will move to ITRF 00(Now)

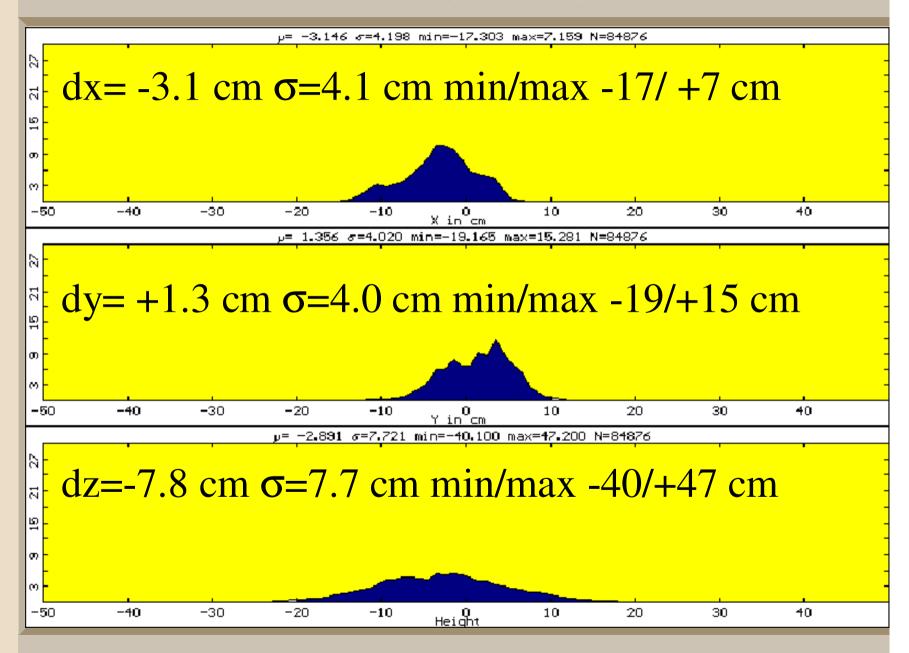
Australia (Works on AGS)

Reason for ITRF: Not using will create frictions in our network solutions.

Problem: Conversion for field applications in ETRF '89



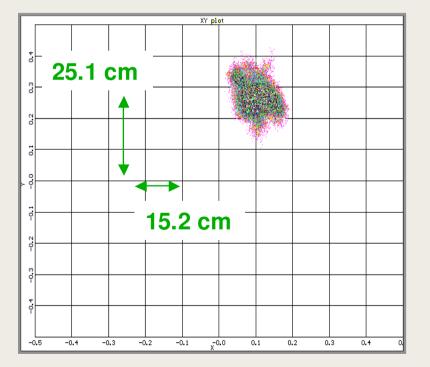
Hp Histogram 6 Stations



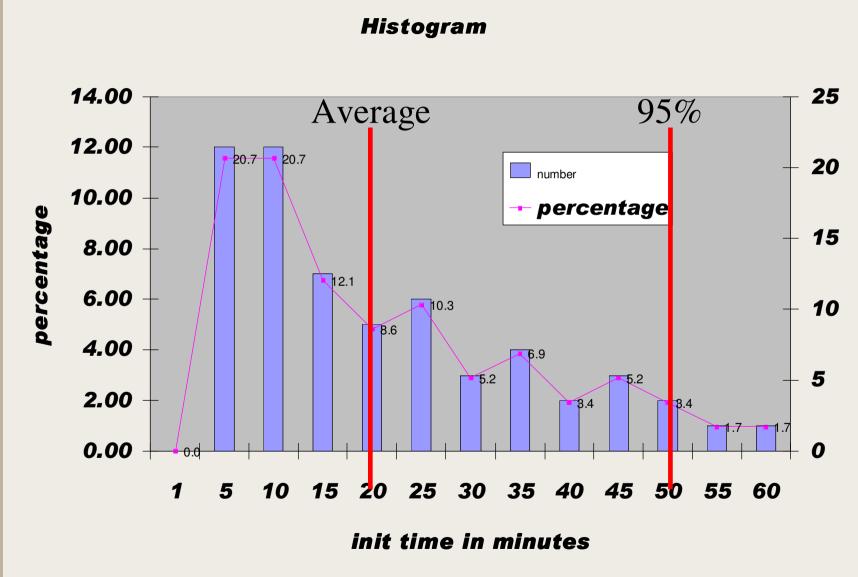




- Reference frame fixed to the Eurasian tectonic plate
- Defined by a number of IGS stations over Europe
- ETRF '92 epoch 1989



Init Time Dr<20 Cm



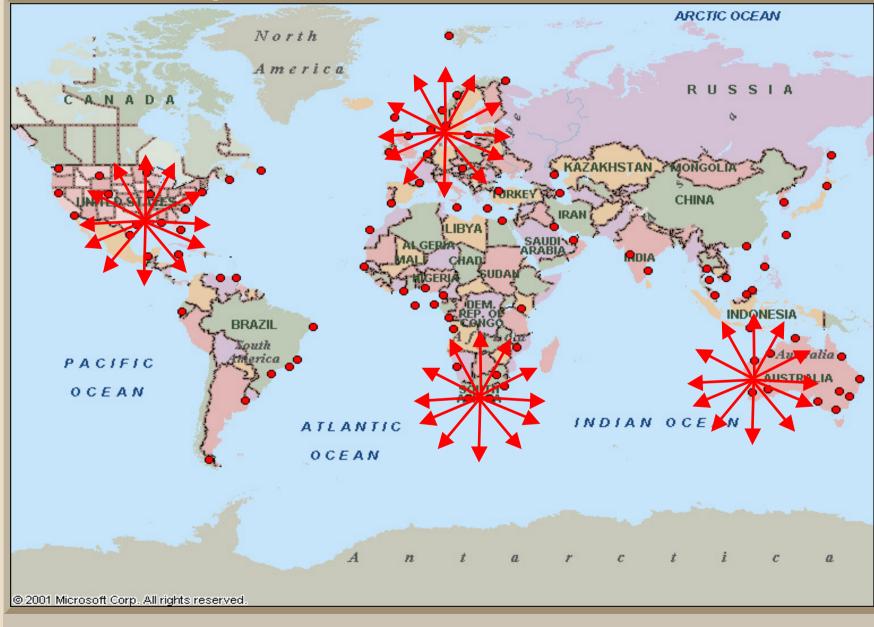


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UGRO



Possible OmniSTAR Approach 1 or Multiple (broad) Casters





- 1) Inform EUREF about Fugro activites
- 2) NTRIP experiments for Mr. Weber BKG
- 3) Request to use NTRIP data for Fugro network
- 4) Make a commercial proposal for NTRIP technique
- 5) Status: NTRIP only testing
- 6) Bussiness Plan ready May 2004

WE DON'T JUST PROVIDE CORRECTIONS,

WE ALSO LISTEN.

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Being available to our customers is just

as important to us as our DGPS accuracy.